



### **Training and Technology**

What Works Best for ERP?

Presented by: Faun deHenry FMT Systems Inc.



## Agenda

Introduction

#### State of training today

- Current Trends
- 2011 Predictions
- ERP training
  - Uniqueness
  - Considerations
  - Tools available
- Conclusion
  - Summary
  - Resources and references
  - Q & A

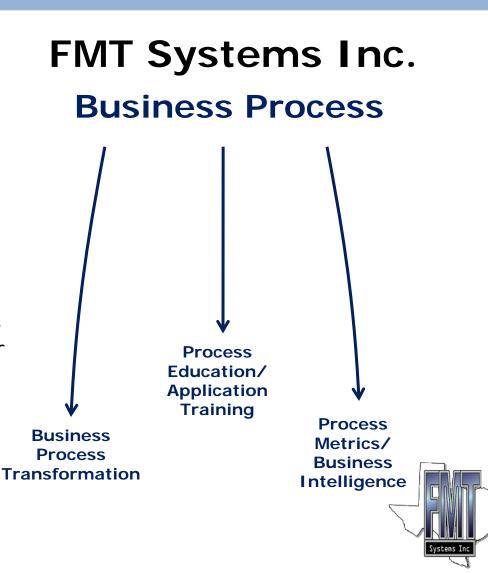


## Introduction

#### Faun deHenry

- CEO of FMT Systems Inc.
- Initiated with Anne Ristau OAUG's eLearning Program
- Chair, OAUG Education
  Committee, 2002 2005
- OAUG BI Track Chair Collaborate 07, 08, 09
- Recognized speaker on topics including Designing Customer Focused Processes, Best Practices for Virtual Organizations, and business intelligence.







#### State of Training Today TRAINING AND TECHNOLOGY



## **Training Becoming Learning**

"A shift is taking place **from training** — an instructorled, content-based intervention — **to learning**, which is a self-directed, work-based process leading to increased adaptive capacity." [emphasis added]

Clive Shepard (http://clive-shepherd.blogspot.com/)



## **Current Predictions**

- 1. Total spending for training services will increase by an estimated 7-9%.
- 2. The role of the learning leader is shifting from being a program manager to a solution architect.
- 3. Learning content will be transformed for easier consumption.
- Success metrics for learning will be based on content access, views, involvement and downloads.



## **Current Predictions**

- 5. Learning portals will become the next big training technology solution.
- Look for a greater emphasis on partnerships between corporate training services and community colleges.
- 7. More companies will convert to project-based learning initiatives.
- 8. The creation of user-generated content will continue to grow.
- 9. Expect a surge in M&A activity.



## **Training Industry Trends**

- 1. Transactional Networking
- 2. More organizations demanding greater interaction and more learner centered class room activities
- 3. True blended learning
- 4. Big upswing in mobile learning due to emergence of iPad competitors
- 5. Video sharing for learning



## **Training Industry Trends**

- 6. More eLearning that doesn't work
- 7. New focus on change management
- Discussions about resilience as opposed to stress management
- Rise of coaching, as an additional learning modality



## Trends — Hacking Work

We are going to see more and more employees taking initiative to end run the barriers in order to leverage networks, communities, and tools that extend beyond the boundaries of the organization. Lots of managers will choose to look the other way.

From blog post of Dr. Tony Karrer, CEO/CTO of TechEmpower





## Trends — Social Learning

Address challenging work problems by forming quick, virtual discussions that draw on that expertise.

From blog post of Dr. Tony Karrer, CEO/CTO of TechEmpower







#### ERP Training TRAINING AND TECHNOLOGY



### ERP is about . . .

The future of ERP is **about embracing new business processes**, **including innovation and change management**, about new ways of interacting with ERP through visualization, and about a different kind of collaborative relationship between vendors, resellers, and customers — one focused on knowledge management and the development of shared innovation capital. *ERP vendors: Innovate or Die!* By Stewart McKie, European Analyst Director at

Ventana Research

ERP is not about software, but **about changing the way the organization and its operations are managed**. David A Collier, University of Texas at El Paso "It's not about software, **it's about business processes**."Susan Driscoll, former COO of Bedford, Freeman Worth



# Why Is ERP Training Different?

#### An ERP system . . .

- Touches every part of the business
- Drives change regarding how an organization conducts its business
- Automates, or partially automates, business processes
- Changes job duties and responsibilities

#### Which Means That Training Must . . .

- Address data flow and integration handled by the software
- Assist and support enterprise change management initiatives
- Include business process education
- Support efforts to learn new skills



## **ERP Training Considerations**

- Audience
- Learning styles
- Budget versus cost
- Subject Matter Experts (SMEs) versus Instructional Designers (IDs)



## **Training Tools Available**

AdobeCaptivate	Adobe Systems, Inc.	65.05%
MicrosoftPowerPoint	Microsoft Corporation	56.83%
MicrosoftWord	Microsoft Corporation	46.33%
Adobe Acrobat Connect (Pro/Breeze)	Adobe Systems, Inc.	26.89%
Articulate Presenter	Articulate	22.21%
Lectora	Trivantis	17.64%
Articulate Engage	Articulate	11.32%
Articulate Rapid E-Learning Studio Pr	Articulate	10.78%
Articulate Rapid E-Learning Studio	Articulate	8.55%
WebEx Presentation Studio	WebEx Communications,	6.80%
ToolBookInstructor	SumTotal Systems Inc.	6.42%
Raptivity	Harbinger Knowledge Pr	3.81%
Rapid Intake - Flashform Rapid eLea	Rapid Intake	3.48%
ToolBook Assistant	SumTotal Systems Inc.	3.27%
SkillSoft Course Customization Toolkit	Skillsoft	2.29%
Lectora (OpenOffice-Impress/ToolBo	eLearning Consultants Pt	2.18%
KnowledgePlanetFirefly	KnowledgePlanet	2.12%
Keynote	Apple Computer	1.96%
BrainsharkPresentations	Brainshark, Inc.	1.63%
OnDemand Presenter	OnDemand Software	1.52%
Elicitus	Harbinger Knowledge Pr	1.36%
		0 500 1000 Number of Members

Source: The eLearning Guild Research

Figure 12 – Rapid e-Learning Development tools product and company market share results for corporations as of December 3, 2007 (based on minimum of 25 responses).





#### Conclusion TRAINING AND TECHNOLOGY



## Summary

- The economy will force organizations to find more efficient means for learning.
- While classroom instructor-led training predominates in some industries, use of Learning 2.0 modalities is increasing.
- Although ERP training/learning is unique, it is still part of the larger training/ learning arena.
- Learning is about knowledge, not tools!



#### Resources

- Centre for Learning & Performance Technologies Knowledge (http://www.c4lpt.co.uk/Directory/)
- eLearning Technology (http://elearningtech.blog spot.com/)
- Work Literacy (http://browse.workliteracy.com/ elearning-2.0/learning/)
- Brandon Hall Research (http://www.brandonhall.com/workplacelearningtoday/)
- eLearning Guild (http://www.elearningguild.com)



### **Additional References**

- Harward, Doug. "10 Predictions for 2011: Trends that Will Reshape the Training Industry." Magazine. *Training Industry, Inc.*, December 17, 2010. http://www.trainingindustry.com/articles/10-predictions-for-2011.aspx.
- Hoyle, Robin. "Top Tips: 11 training trends for 2011." Magazine. Netimperative | News | Today's top stories, December 14, 2010. http://www.digitalstrategyconsulting.com/netimperative/news/2010/12/top\_tips\_11\_training\_trends\_f o.php.
- Loiselle, Brad. "Technology Trends for 2011 How is your business going to adapt?." Blog. *iPal Interactive Learning Inc.*, November 30, 2010. http://ipalblog.wordpress.com/2010/11/30/technology-trends-for-2011-how-is-your-business-going-to-adapt-elearning-ipal/.
- MacDonald, Holly. "Learning + Technology Trends for 2011 : HRVoice.org." Professional Organization. *HR Voice.org*, January 5, 2011. http://www.hrvoice.org/learning-technology-trends-for-2011/.
- Malamed, Connie. "Learning Technology Trends To Watch In 2011." Blog. *The eLearning Coach*, n.d. http://theelearningcoach.com/elearning2-0/2011-learning-technology-trends/.
- Tucker, Anita, "The Work-Around Culture: Unintended Consequences of Organizational Heroes," Harvard Business School Faculty Research Symposium, May 10, 2011. http://hbswk.hbs.edu/pdf/research.sym.tucker.pdf.
- Various. "Top 113 eLearning Posts and 28 Hottest Topics for 2010 » eLearning Learning." Aggregator. *eLearning Learning*, January 3, 2011. http://www.elearninglearning.com/wpblog/top-113-elearningposts-and-28-hottest-topics-for-2010/.
- -----. "Training Trends for 2011." Professional Organization. *ASTD*, November 23, 2010. http://community.astd.org/eve/forums/a/tpc/f/5401062/m/164102511.
- -----. "Trends 2011 2010 » eLearning Learning." Aggregator. *eLearning Learning*, various . http://www.elearninglearning.com/2010/2011/trends/.
- Walsh, Mark. "Business and Leadership Training Trends in 2011." Blog. Integration Training Journal, December 30, 2010. http://integrationtraining.co.uk/blog/2010/12/business-training-trends.html:



### **Questions?**





# THANK YOU!!



### **Training and Technology**

#### What Works Best for ERP?

Presented by: Faun deHenry, FMT Systems Inc. <u>www.fmtsystems.com</u> <u>www.processconnectionsblog.com</u>

